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9 UNITED STATES DISTRICT COURT  
10 NORTHERN DISTRICT OF CALIFORNIA  
11 SAN FRANCISCO DIVISION  
12

13 ROOTS READY MADE GARMENTS CO.  
W.L.L.,

14 Plaintiff,

15 v.

16 THE GAP, INC., a/k/a, GAP, INC., GAP  
17 INTERNATIONAL SALES, INC., BANANA  
REPUBLIC, LLC, AND OLD NAVY, LLC

18 Defendants.  
19

Case No. C 07-03363 CRB

**REPLY IN SUPPORT OF DEFENDANTS'  
MOTION FOR SUMMARY JUDGMENT,  
OR, IN THE ALTERNATIVE,  
SUMMARY ADJUDICATION**

Date: August 29, 2008  
Time: 10:00 a.m.  
Dept: 8  
Judge: Honorable Charles R. Breyer

**Trial Date: October 6, 2008**

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24 **PUBLIC VERSION**  
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I. INTRODUCTION

This Court should grant summary judgment in Gap's favor because Roots' claims are barred by written agreements between Gap and Roots' business partner, Gabana Gulf Distribution Ltd. ("Gabana"). Roots admits that it knew that Gap required written agreements and that it authorized Francois Larsen of Gabana to negotiate those agreements on Roots' behalf. Roots is bound by the terms of the written agreements, which are fatal to Roots' claims.

The written agreements specify, among other things, that Gabana (not Roots) would purchase and sell excess inventory from Gap; that Gabana (not Roots) would receive ISP distribution rights from Gap; that Gabana would sell merchandise directly to retailers, not sub-distributors; that the distribution rights were terminable at will on 90-days' notice; and that Gap could not be held liable for damages of any kind allegedly resulting from such termination. The idea that Gap decided to forego those provisions, as well as the extensive trademark protections and other essential terms set forth in the written agreements, and instead to proceed under an inconsistent and fatally uncertain alleged oral agreement with Roots, not only defies common sense but is refuted by the undisputed evidence and Roots' own admissions.

Roots' opposition cannot revive its claims. Roots relies primarily on a new declaration from its former CEO, Ashraf Abu Issa, which states, contrary to his deposition testimony, that a Gap employee agreed to proceed under the alleged oral agreement rather than the written agreements. But the law is clear that Roots cannot manufacture a genuine dispute of fact by having its witness disagree with himself. The evidence, including Mr. Abu Issa's own sworn testimony, leaves no doubt that Roots understood and agreed that any rights it had would be governed by the written agreements between Gap and Gabana and that Gap **never** agreed to operate under any alleged oral agreement.

For these reasons and others set forth in detail below and in Gap's opening brief, the Court should grant Gap's motion for summary judgment.

## II. ARGUMENT

### A. Roots' oral contract claims fail as a matter of law.

#### 1. Roots is bound by the terms of the written agreements, which bar Roots' oral contract claims.

Roots' claims for breach of alleged oral contracts fail because there is no genuine dispute of fact that Roots' alleged rights with respect to Gap merchandise were governed by the written agreements between Gap and Gabana. There were no separate oral contracts between Gap and Roots. And even if there were, any oral agreement was entirely superseded by the written agreements between Gap and Gabana, which bind Roots because they were admittedly negotiated by Francois Larsen on Roots' behalf.

#### a. It is undisputed that Roots understood and agreed that the written agreements between Gap and Gabana would govern any rights Roots had to sell Gap merchandise.

The testimony, documentary evidence, and pleadings in this case leave no doubt that any rights Roots had to sell Gap merchandise were derivative of and governed by the written agreements between Gap and Gabana. In its attempt to avoid the fatal effect of the written agreements, Roots accuses Gap of "selective citations to the record," and argues that "extensive testimony" shows that Roots "traced its rights to a separate oral agreement with Roots." Opp. at 12. Roots, not Gap, is employing "selective citations." For example, while Roots claims that Roots' owner, Sheikh Faisal Al-Thani, was "unequivocal" that the "contract between Gabana and Gap has nothing to do with us" (*id.*), in fact, when asked whether Roots had any rights under the written ISP contract between Gap and Gabana, Mr. Al-Thani testified that **the written agreements** gave Roots "[d]istribution, the ownership of the ISP's in the whole Middle East, all Arabic-speaking countries" and that Roots, not Gabana, was really getting the rights set forth in the written Gap-Gabana agreements. Declaration of Dan Jackson filed herewith ("Jackson Decl") Ex. A (Al Thani Dep.) at 84:21–86:2; 94:13–95:5.

Similarly, Roots cites Abu Issa's testimony that "the oral agreement was directly between Gap and Roots" (Opp. at 12), but leaves out his admission, immediately thereafter, that Gap "wanted to have this in writing, okay, and they wanted to do it through Gabana." Nash

1 Decl. Ex. E at 127:9-10 (emphasis added).

2 In a declaration submitted with Roots' opposition papers, Abu Issa now claims, **for the**  
 3 **first time**, that Jim Bell of Gap told him that Roots could rely on Gap's alleged oral offer,  
 4 notwithstanding that the written agreements that Gap required contradicted its terms. *See* Abu  
 5 Issa Decl. ¶ 17. But Abu Issa "cannot create a genuine issue of material fact to survive summary  
 6 judgment by contradicting his earlier version of the facts." *Block v. City of L.A.*, 253 F.3d 410,  
 7 419 n.2 (9th Cir. 2001). At his deposition, Abu Issa admitted that **nobody at Gap ever told him**  
 8 **that Gap was willing to do business without a written contract**. Ex. 4 at 52:19-23.<sup>1</sup> Abu Issa  
 9 also testified that "Roots' understanding with Gap required the execution of a contract between  
 10 Gap and Gabana," that the "written contract that Gap entered into with Gabana was in  
 11 furtherance of the understanding that Roots had based on its discussions directly with Gap," and  
 12 that Gap never told Roots that it would not be necessary for Gap and Gabana to enter into a  
 13 written agreement. *Id.* at 33:18-35:1. When asked whether he understood "that there would  
 14 need to be a written contract executed with Gap," Abu Issa answered:

15 Yes. The normal practice, yes, is to have—you know, after you discuss things  
 16 verbally, you agree on things verbally, to put it in writing. And that's what we  
 17 wanted, you know. We always had this verbal agreement and verbal contract  
 with Gabana, and that's what we wanted to always document. **And that's how**  
**we always ask Mr. Francois to negotiate the contract with Gap.**

18 *Id.* at 52:6-18 (emphasis added).

19 [REDACTED]

20 [REDACTED]

21 [REDACTED] Ex. 1 at 91:10-13. Abu Issa testified that when he mentioned concerns  
 22 about the written contracts to Bell, rather than agreeing that the parties would proceed under  
 23 some prior oral agreement, Abu Issa and Bell instead discussed that "later on we can maybe  
 24 improve some of those terms" or "negotiate another [agreement] when we go to San Francisco."  
 25 Ex. 4 at 67:24-71:8. And when asked why the Letter of Understanding ("LOU") between  
 26 Gabana and Roots states that "Gabana and not Roots had been offered to enter into a new

27 \_\_\_\_\_

28 <sup>1</sup> Unless otherwise indicated, exhibit references are to the sealed Declaration of Rebekah Punak  
 filed on July 25, 2008 with Gap's opening brief.

1 distribution agreement,” Abu Issa testified, “**Because officially that’s what happened.**” *Id.* at  
 2 27:13-22.

3 Furthermore, although Abu Issa now claims that the Gabana-Roots LOU was  
 4 “contingent” on Roots’ satisfaction with the Gap-Gabana agreements (Abu Issa Decl. ¶ 10), the  
 5 LOU says nothing of the kind, as Abu Issa conceded at his deposition. Jackson Decl. Ex. B (Abu  
 6 Issa Dep.) at 26:10–31:13; Punak Decl. Ex. 13. And Roots’ claim that Roots and Gap chose to  
 7 proceed under an alleged oral agreement and ignore the written agreements between Gap and  
 8 Gabana on the one hand, and Gabana and Roots on the other, makes no sense in light of the  
 9 undisputed fact that Roots and Gabana [REDACTED]

10 [REDACTED]  
 11 [REDACTED]  
 12 [REDACTED] When asked “Why were Roots and  
 13 Gabana spending so much time trying to negotiate an ISP Distribution Agreement, if Roots  
 14 already had rights directly from Gap,” Roots employee Naser Beheiry—the individual actually  
 15 engaged in those negotiations—admitted, “I have no answer for that.” Jackson Decl. Ex. C  
 16 (Beheiry Dep.) at 94:17-21. [REDACTED]

17 [REDACTED]  
 18 [REDACTED] When asked what that meant, Mr. Beheiry testified: “That means that Gabana  
 19 gives Roots the right to manage the ISP program that has been granted by Gap.” Ex. 18 at 88:5–  
 20 89:7. When Bell made clear that requests from Roots would only be considered “under our  
 21 Distributor Contract with Gabana,” and that “it is necessary that we follow the process within  
 22 that contract,” nobody from Roots ever objected or asserted any contractual rights directly  
 23 between Roots and Gap. Ex. 4 at 100:24–103:4.

24 And while Roots now claims that it believed Gap’s alleged contractual obligations to  
 25 Roots survived Gap’s termination of the written agreements with Gabana, its prior admissions  
 26 refute this assertion. For example, in Roots’ initial complaint, it alleged that “Gap wrongfully  
 27 ended its relationship with Roots by **terminating its distribution agreement with Roots’**  
 28 **immediate licensor, Gabana Gulf Distribution, Ltd.**” Compl. (Doc. 1) ¶ 6. [REDACTED]



1 [REDACTED]  
 2 [REDACTED] Jackson Decl. Ex. D (9/10/07 Abu Issa Dep.)  
 3 at 40:22-25.<sup>2</sup>

4 Thus, the undisputed evidence here shows that Roots understood and agreed that any  
 5 rights it had with respect to Gap merchandise were not predicated on an oral contract but instead  
 6 derivative of and governed by the written agreements between Gap and Gabana.

7 **b. Roots authorized Larsen to execute written agreements governing**  
 8 **Roots' alleged rights.**

9 Furthermore, even if an oral contract between Gap and Roots originally existed, it was  
 10 superseded by the written agreements that Francois Larsen negotiated and executed as Roots'  
 11 agent. Roots now claims that Larsen was simply a "messenger" in the negotiations, over whom  
 12 Roots had no control. But it is undisputed that Roots gave Larsen actual authority to negotiate  
 13 on its behalf. Roots cannot avoid the consequences by claiming after the fact that he acted  
 14 beyond his authority. For example, in *Inamed Corp. v. Kuzmak*, 275 F. Supp. 2d 1100 (C.D. Cal.  
 15 2002), the Kuzmaks—like Roots—sought to avoid an agreement by submitting declarations that  
 16 while the person who executed the agreement was authorized to negotiate on their behalf, he was  
 17 not authorized to enter into a binding agreement. The court rejected that argument. "If the  
 18 Kuzmaks took the position that Hunt had authority to negotiate, but not to finalize, a settlement  
 19 on their behalf, they had an affirmative obligation, in the context of the parties' negotiations, to  
 20 advise Inamed of this fact." *Id.* at 1119.

21 Here, the undisputed evidence leaves no doubt that Roots gave Larsen actual authority to  
 22 act as its agent in the negotiations with Gap and never indicated to Gap (or anyone else) that  
 23 Larsen lacked authority to enter into written agreements that would govern Root's rights. As  
 24 Roots' 30(b)(6) witness on Roots' contract claims, Abu Issa testified that Roots relied upon  
 25 Larsen to represent its interests in negotiating the written agreements between Gap and Gabana.  
 26 Ex. 4 at 35:11–37:17. Because Roots understood that "there would need to be a written contract

27 <sup>2</sup> At his subsequent deposition, Abu Issa tried to back away from this clear admission, but he  
 28 cannot create a genuine dispute of fact by contradicting his earlier version of the facts. *Block*,  
 253 F.3d at 419 n.2.

1 executed with Gap,” Roots “always ask[ed] Mr. Francois to negotiate the contract with Gap.” *Id.*  
 2 at 52:4-18. Roots provided Larsen with a letter stating, [REDACTED]  
 3 [REDACTED]  
 4 [REDACTED] Ex. 12. Abu Issa confirmed that  
 5 Roots in fact authorized Larsen to communicate its offer, and when asked “was Mr. Larsen also  
 6 authorized to serve as the intermediary between Roots and Gap in the subsequent negotiations?”  
 7 Abu Issa answered, “Exactly.” Ex. 4 at 60:2-10. And Abu Issa testified that, as Roots alleged in  
 8 its original complaint before this Court, Larsen “negotiated with Bell on behalf of Gabana and  
 9 **Roots.**” *Id.* at 171:12-18 (emphasis added).

10 Roots never indicated any limitations on Larsen’s authority to act on Roots’ behalf or to  
 11 enter into written agreements governing Roots’ alleged rights. Even after Abu Issa allegedly  
 12 became concerned that the written agreements did not contain all of the terms he wanted, he did  
 13 not disavow Larsen’s authority or the agreements but instead chose to proceed in the hopes that  
 14 “later on we can maybe improve some of those terms.” Ex. 4 at 67:24–71:8. And while Roots  
 15 claims that it was not involved in the negotiation of the September 1, 2004 ISP agreement, it  
 16 never took any steps to revoke Larsen’s authority and, to the contrary, hired Larsen as its CEO in  
 17 January 2005. *See* First Am. Compl. (Doc. 22) ¶ 72. Thus, as in *Inamed*, Roots is bound by the  
 18 written agreements that Larsen executed on Roots’ behalf. *See Inamed*, 275 F. Supp. 2d at 1119.

19 Moreover, Roots’ attempt to retroactively renounce Larsen’s authority fails in the face of  
 20 Roots’ admission that, as it has claimed from the inception of this case, Roots was the “main  
 21 beneficiary” of the written agreements that Larsen executed. Ex. 4 at 53:22–54:4; *see also* First  
 22 Am. Compl. (Doc. 22) ¶¶ 45, 84-85. As the court held in *Norcal Mutual Insurance Co. v.*  
 23 *Newton*, 84 Cal. App. 4th 64 (2000), when a principal seeks the benefit of an agent’s transaction,  
 24 it ratifies that transaction, and must accept its burdens along with its benefits. *Id.* This follows  
 25 from the “elementary rule of agency law that a principal is not allowed to ratify the unauthorized  
 26 acts of an agent to the extent that they are beneficial, and disavow them to the extent that they are  
 27 damaging. If a principal ratifies part of a transaction, he is deemed to ratify the whole of it.”  
 28 *Navrides v. Zurich Ins. Co.*, 5 Cal. 3d 698, 704 (1971).

1 Here, it is undisputed that Roots sought to benefit from Larsen's actions and the written  
 2 agreements. *See, e.g.*, Ex. 4 at 53:22–54:4. Indeed, Roots' initial theory before this Court was  
 3 that it was the third party beneficiary of the written agreements. *See* First Am. Compl. (Doc. 22)  
 4 ¶¶ 45, 84-85. By attempting to benefit from Larsen's actions and the written agreements, Roots  
 5 ratified both, and cannot now "pick and choose" the portions of the Gap-Gabana agreements that  
 6 it wishes to enforce—Roots is bound by the written agreements in their entirety. *Norcal*, 84 Cal.  
 7 App. 4th at 82.

8 Finally, Roots' argument that Larsen did not even have ostensible authority to bind Roots  
 9 cannot withstand scrutiny. As the cases on which Roots relies acknowledge, Larsen acted with  
 10 ostensible authority if Roots led Gap to believe that Larsen had authority to negotiate on Roots'  
 11 behalf. Opp. at 14. Abu Issa admitted that he knew that Gap wanted to have only one point of  
 12 contact in the negotiations **and agreed that Larsen would be that person**. Ex. 4 at 37:4-17.  
 13 Thus, while, as shown above, the undisputed facts show that Larsen had actual authority to bind  
 14 Roots, he also had ostensible authority given that Roots agreed with Gap that their relationship  
 15 would be governed by written agreements between Gap and Gabana and that Larsen would  
 16 negotiate those agreements on Roots' behalf.

17 **2. The parol evidence rule bars Roots' oral contract claims.**

18 Roots' oral contract claims are barred by the parol evidence rule. Roots argues that the  
 19 parol evidence rule does not apply because Roots is not a party to the written agreements. But as  
 20 shown above, Roots is bound by those agreements because it authorized Larsen to execute them  
 21 on Roots' behalf and agreed that any alleged rights Roots had with respect to Gap merchandise  
 22 would be governed by those agreements.

23 Furthermore, even if Roots could be characterized as a "stranger" to the Gap-Gabana  
 24 agreements—and it cannot—the parol evidence rule still applies, as this Court has previously  
 25 recognized. Prior to 1978, Code of Civil Procedure section 1856 included language limiting its  
 26 application to contracting parties, and case law interpreted that language as making the parol  
 27 evidence rule inapplicable in actions involving a stranger to the contract. *Kern County Water*  
 28 *Agency v. Belridge Water Storage Dist.*, 18 Cal. App. 4th 77, 86 (1993). The limiting language

1 was deleted in a 1978 amendment, however, following criticism of the practice of allowing  
 2 extrinsic evidence contrary to the terms of a written agreement. *Id.* “The deletion was  
 3 substantive and not merely an oversight.” *Id.* Accordingly, the parole evidence rule now  
 4 precludes the introduction of evidence contradicting the terms of a writing “even though the  
 5 action is between a party to the contract and a stranger.” 2 Witkin, Cal. Evid. 4th (2000) Doc.  
 6 Evid. § 112, p. 230; *Kern*, 18 Cal. App. 4th at 86.

7 Roots attempts to distinguish *Kern* on the grounds that there, the “strangers” to the  
 8 contract were parties to other, interrelated contracts, such that the trial court “could not interpret  
 9 one . . . contract without affecting the rights and obligations of all parties.” *Kern*, 18 Cal. App.  
 10 4th at 87. But the same is true here. Abu Issa has admitted that Gap insisted on the written  
 11 agreements with Gabana and that those written agreements were “in furtherance” of the alleged  
 12 oral agreement between Roots and Gap. Ex. 4 at 33:18–35:1. Here, as in *Kern*, therefore, the  
 13 alleged oral agreement between Roots and Gap is related to—and would contradict—the written  
 14 agreements between Gap and Gabana.

15 Roots also argues that its alleged oral contracts are consistent with the Gap-Gabana  
 16 agreements, but this argument is contrary to the undisputed evidence and this Court’s prior  
 17 rulings. The written agreements provide that Gabana, not Roots, would purchase the excess  
 18 inventory and obtain rights to sell Gap merchandise directly and exclusively to retailers—not to  
 19 sub-distributors. *See* Ex. 16 § 1(f). The written agreements are also terminable at will on 90-  
 20 days’ notice and waive any damages allegedly resulting from such termination. *See id.* § 9(d),  
 21 (j).<sup>3</sup> All of these provisions are incompatible with the oral agreement Roots alleges, under which  
 22 Roots allegedly purchased the excess inventory and obtained ISP distribution rights, the goods  
 23 flowed from Gabana to Roots in a sub-distribution arrangement, the distribution rights were not  
 24 terminable at will on 90-days’ notice, and Gap is purportedly liable for damages allegedly arising  
 25 from the termination. *See, e.g.,* Abu Issa Decl. ¶¶ 9, 15; Third Am. Compl. (Doc. 131) ¶¶ 113-  
 26 125.

27 <sup>3</sup> Notably, [REDACTED]  
 28 [REDACTED]

1 Roots argues that Gap is estopped from asserting the parol evidence rule because Gap  
 2 allegedly acted in a manner that was antithetical to the terms of the written agreements. But  
 3 Roots' 30(b)(6) witness admitted that Gap **never** stated that it would do business without a  
 4 written contract, and that he was well aware of the terms of the written agreements and chose to  
 5 proceed anyway. Ex. 4 at 52:19-23, 67:24-71:8. These admissions are fatal to Roots' estoppel  
 6 argument. *See Pac. Sw. Dev. Corp. v. Western P. R. Co.*, 47 Cal. 2d 62, 70 (1956) (no estoppel  
 7 as a matter of law where plaintiff "failed to secure proper written authorization to protect itself in  
 8 the transaction," and "assumed the risk of relying upon claimed oral promises of defendant").

9 Furthermore, Roots mischaracterizes the evidence in its effort to show that Gap knew that  
 10 Roots was acting as a sub-distributor. For example, Roots cites an email from Jon Ehlen for that  
 11 proposition, but that email shows, to the contrary, that Ehlen understood Abu Issa to be acting on  
 12 behalf of Gabana. *See* Nash Decl. Ex. R at RTS74845 ("I deal directly with Ashraf and Francois  
 13 who are Gabana, our distributors"); *see also* Ex. 1 at 87:7-24; Exs. 10-11. Ehlen confirmed at  
 14 his deposition that he thought Abu Issa was part of "Francois' team," and that it "was always  
 15 very confusing whose role was what." Jackson Decl. Ex. E (Ehlen Dep.) at 117:9-17, 164:2-24.  
 16 Roots also argues that the fact that Gap shipped inventory to Roots' warehouse indicates that  
 17 Gap knew that Roots was acting as a sub-distributor. But both Ehlen and Ron Young testified  
 18 that they understood—based on what Larsen told them—that Roots operated the warehouse **for**  
 19 **Gabana**. *See* Jackson Decl. Ex. E (Ehlen Dep.) at 26:6-19; Ex. F (Young Dep.) at 138:20-  
 20 139:17. Roots cites another email from Ehlen as purported evidence that he "expressly  
 21 acknowledged" that Roots' role included distributing merchandise to other retailers, but the  
 22 email says nothing of the kind. To the contrary, Ehlen specifically states, "**we do not recognize**  
 23 **Roots as a distributor.**" Nash Decl. Ex. N (emphasis added). He reiterated that Roots was an  
 24 approved **retailer** of excess inventory and required to abide by the terms and conditions of the  
 25 written agreement with Gabana. *Id.*

26 Under these circumstances, Gap is not estopped from asserting the parol evidence rule.  
 27 To the contrary, Roots is estopped from trying to enforce an alleged oral agreement that is  
 28

1 completely at odds with the written agreements that Roots admits were central to its relationship  
2 with Gap.

3 **3. There is no evidence of an enforceable oral contract.**

4 **a. The evidence shows beyond dispute that the parties never intended to**  
5 **enter into a binding oral agreement.**

6 As demonstrated above and in Gap's opening brief, there is no genuine dispute of fact  
7 that Roots and Gap never intended to enter into a binding oral agreement independent of the  
8 written agreements between Gap and Gabana. The idea that the parties intended instead to rely  
9 on an oral agreement of unspecified duration with no protections for Gap's most important  
10 assets—its brand image and trademarks—is contrary to the evidence and common sense. *See,*  
11 *e.g.*, Ex. 4 at 52:6-18 (Roots understood that a written agreement would be required); *Beck v.*  
12 *Am. Health Group Int'l*, 211 Cal. App. 3d 1555, 1562 (1989) ("where it is part of the  
13 understanding between the parties that the terms of their contract are to be reduced to writing and  
14 signed by the parties, the assent to its terms must be evidenced in the manner agreed upon or it  
15 does not become a binding or completed contract").

16 In its opposition, Roots argues that Gap's acceptance of payment for the excess inventory  
17 manifested its intent to be bound by the alleged oral contract. But it is undisputed that Gap  
18 accepted payment for the excess inventory from **Gabana**, not Roots, consistent with the written  
19 Excess Inventory Agreement between Gap and Gabana. *See* Ex. 1 at 17:5-13, 80:17-81:1; Ex.  
20 14. Because Gap's acceptance of payment from Gabana is "equally consonant"—to say the  
21 least—with the written agreement with Gabana, that performance does not "indicate the  
22 existence of a separate oral agreement upon which the parties relied." *MediaNews Group, Inc. v.*  
23 *McCarthy*, 494 F.3d 1254, 1264 (10th Cir. 2007).

24 **b. The alleged oral agreement is fatally uncertain.**

25 As Roots' witnesses conceded, the alleged oral agreement between Gap and Roots failed  
26 to address numerous material provisions—including, but not limited to, the duration of the  
27 alleged agreement and the circumstances under which it could be terminated. *See* Ex. 4 at 48:19-  
28 22; Ex. 2 at 143:10-24. Roots argues that these uncertainties were cured by the parties'



1 performance of the alleged agreement. But the parties' performance is fully explained by the  
 2 written agreements between Gap and Gabana; it does not indicate the existence, or define the  
 3 terms, of an alleged separate oral agreement. *See MediaNews*, 494 F.3d at 1264.

4 Furthermore, performance of an agreement can only cure uncertainties that are actually  
 5 explained by the performance. *See Robinson & Wilson, Inc. v. Stone*, 35 Cal. App. 3d 396, 409-  
 6 10 (1973). For example, in *Robinson & Wilson*, the court held that the parties' performance did  
 7 not cure the contract's uncertainty because there was no performance under the particular  
 8 provision that was uncertain. *Id.* If both the contract and the parties' performance leave  
 9 essential terms uncertain such that the Court has no basis for ascertaining damages, the  
 10 uncertainties are fatal to the contract. *See id.* at 407.

11 Here, the contractual provisions that are absolutely essential to ascertaining any damages  
 12 are the duration of the alleged agreement, the circumstances under which it could be terminated,  
 13 and whether damages allegedly arising from termination are waived, as they are in the written  
 14 agreements. *See* Ex. 16 § 9(j). Roots concedes that the parties never reached agreement on these  
 15 terms in any alleged oral agreement. Ex. 4 at 48:19-22; Ex. 2 at 143:10-24. Given the admitted  
 16 lack of agreement on these crucial terms, the alleged oral agreement is fatally uncertain and  
 17 unenforceable. *See, e.g., Weisberg v. U.S. Dep't of Justice*, 745 F.2d 1476, 1493 (D.C. Cir.  
 18 1984) (contract unenforceable because the term of the agreement, upon which the total cost  
 19 would primarily depend, was left uncertain).

20 **4. The statute of frauds bars Roots' oral contract claims.**

21 Roots does not deny that the statute of frauds applies to the alleged oral contract between  
 22 Gap and Roots; it simply asserts that Gap is estopped from raising the defense. Roots argues that  
 23 it suffered "unconscionable injury" because it "had already paid a \$1 million down payment  
 24 toward the purchase of the OP inventory before it was shown a copy of the Gap-Gabana  
 25 agreement." Opp. at 17. But Roots' decision to proceed with partial payment before seeing the  
 26 written agreement—like its decision to pay an additional \$5 million thereafter—does not make  
 27 its alleged injury "unconscionable." As in *Pacific Southwest Development Corp. v. Western P.*  
 28 *R. Co.*, 47 Cal. 2d 62 (1956), there is no estoppel where a party "failed to secure proper written

1 authorization to protect itself in the transaction,” and “assumed the risk of relying upon claimed  
2 oral promises of defendant.” *Id.* at 70.<sup>4</sup>

3 Thus, the Court should grant summary judgment in Gap’s favor on Roots’ oral contract  
4 claims.

5 **B. Roots’ second oral contract claim fails for all of the reasons that its first claim fails,  
6 as well as the fact that, as Roots concedes, there was no second oral contract.**

7 Roots’ second claim for breach of contract fails for all of the reasons that its first claim  
8 fails, and one more—Roots concedes that it did not enter into any oral agreement with Gap after  
9 May 2003. Abu Issa testified unequivocally that Roots had no oral contracts with Gap other than  
10 the alleged May 2003 agreement to purchase the excess inventory. Ex. 4 at 168:24-169:5. Roots  
11 does not even attempt in its opposition to address, explain, or undo this fatal admission. Thus,  
12 Roots’ second oral contract claim fails for the additional reason that, as Roots admits, there was  
13 no second oral contract.

14 **C. Roots’ claim for breach of the implied covenant fails because there was no contract  
15 between Roots and Gap and because the implied covenant claim is superfluous.**

16 Roots concedes that there is no implied covenant of good faith and fair dealing in the  
17 absence of a contract. Because, as demonstrated above, there was no contract between Roots and  
18 Gap, Roots’ implied covenant claim must fail. Furthermore, the alleged breaches of the  
19 covenant Roots asserts in its opposition are merely the alleged breaches of oral contract. Thus,  
20 the implied covenant claim is superfluous and should be dismissed in any event. *Guz v. Bechtel*  
21 *Nat’l, Inc.*, 24 Cal. 4th 317, 327 (2000) (“where breach of an actual term is alleged, a separate  
22 implied covenant claim, based on the same breach, is superfluous”).

23 **D. Roots’ fraud claim fails.**

24 In its opposition, Roots purports to base its fraud claim on (1) Gap’s alleged promise to  
25 grant Roots ISP rights, (2) Gap’s alleged promise to make Roots a franchisee, and (3) Gap’s  
26 purported omission of the relative importance of the ISP program in the context of Gap’s

27 <sup>4</sup> Roots’ claim that its purchase of the OP inventory constituted “unconscionable injury” also  
28 fails in the face of the evidence that Roots declined to pursue opportunities to sell large quantities  
of the excess inventory **at a profit** because the terms were not sufficiently “favorable.” Jackson  
Decl. Ex. C at 110:14-111:5, 114:1-115:2.



1 business as a whole. None of these can support a claim for fraud.

2 **1. Roots' assertion that Gap promised Roots ISP rights with no intention of**  
 3 **performing cannot support Roots' fraud claim.**

4 Roots' claim that Gap promised to grant Roots ISP rights is barred by the parol evidence  
 5 rule. The written agreements between Gap and Gabana show that Gabana, not Roots, was  
 6 granted ISP rights. In its opposition, Roots reasserts its argument that the parol evidence rule  
 7 should not apply, claiming that a party should not be able to avoid liability by "unilaterally"  
 8 executing a contract on the same subject matter with another party. But Roots cannot claim that  
 9 Gap's execution of the written agreements with Gabana was "unilateral"—it was exactly what  
 10 Roots understood and agreed to. The parol evidence rule applies here and bars Roots' fraud  
 11 claim. Furthermore, a claim for promissory fraud, like a claim for promissory estoppel, must be  
 12 based on a "clear and unambiguous promise." See *Okura & Co., Inc. v. Careau Group*, 783 F.  
 13 Supp. 482, 500 (C.D. Cal. 1991). As shown above, Gap's alleged promise to grant Roots ISP  
 14 rights was not clear and unambiguous because essential terms of the agreement were left  
 15 unstated. And Roots cannot have reasonably relied on any alleged promise of ISP rights because  
 16 Roots knew that Gap required that any such rights be memorialized in writing.

17 **2. Roots' assertion that Gap promised Roots franchise rights with no intention**  
 18 **of performing cannot support Roots' fraud claim.**

19 Roots' claim that Gap promised to make Roots a franchisee also fails because the alleged  
 20 promise was not clear and unambiguous and any purported reliance was not reasonable. Mr. Al-  
 21 Thani, Roots' 30(b)(6) representative on the alleged promise of franchise rights, admitted that he  
 22 and Ron Young were only "talking in general terms": there was no discussion of a franchise fee,  
 23 how many stores Roots would be required to open, or any financial terms, and the very "idea of  
 24 franchise rights" was subject to unspecified "procedures." Ex. 2 at 47:10-15; 57:15-60:3. Al-  
 25 Thani did not even consider, for example, whether Roots would be entitled to franchise rights if  
 26 it breached other contractual obligations. Jackson Decl. Ex. A (Al Thani Dep.) at 65:15-67:13.  
 27 Roots cannot reasonably have relied on any such discussions, which were "hedged with  
 28 significant qualifications," *Pacesetter Homes, Inc. v. Brodtkin*, 5 Cal. App. 3d 206, 213 (1970),  
 and amount to nothing more than "assurances that the two companies would have an ongoing

relationship.” *GoEngineer, Inc. v. Autodesk, Inc.*, No. C 00-4595-SI, 2002 U.S. Dist. LEXIS 2540 (N.D. Cal. Feb. 14, 2002).<sup>5</sup>

**3. Roots’ assertion that Gap failed to disclose its internal view of the ISP program cannot support Roots’ fraud claim.**

Finally, Roots tries to manufacture grounds for its fraud claim by arguing that Gap should have disclosed to Roots that the ISP Program was “commercially irrelevant,” but Roots takes that statement entirely out of context. The witness stated that the program was “commercially irrelevant” in the context of “a \$16 billion business” and thus “didn’t require a lot of senior management focus.” Nash Decl. Ex. T at 16:10-13. But the fact that the ISP program was a minor part of Gap’s overall business is in no way inconsistent with Bell’s alleged statement that the ISP program was “a tremendous opportunity” for Roots. Gap’s internal view of the relative importance of the ISP program to its own business as a whole is immaterial (not to mention obvious) and Gap’s alleged failure to disclose it to Roots is not actionable.

**E. Roots’ 17200 claim fails.**

Roots argues that its unfair competition claim under Business & Professions Code Section 17200 should be allowed to go forward even though all of its other claims fail because California courts will allow claims for “unfair” business practices even where there is no breach of contract. Roots relies for this proposition on *Progressive West Ins. Co. v. Superior Court*, 135 Cal. App. 4th 263, 286 (2005), but the court there explicitly based its ruling on the fact that (a) the case was at the demurrer stage, and (b) it was a consumer action, and “[o]ne of the major purposes of section 17200 is to protect consumers from nefarious business practices.” *Id.* Here, by contrast, Roots is a business led by a self-proclaimed sophisticated and “respected retail executive.” Opp. at 2:9. It entered into a business deal with Gabana knowing full well that any rights it had with respect to Gap merchandise were governed by written agreements between Gap and Gabana. Roots can cite no case that would stretch the meaning of “unfair” to make it actionable for Gap to exercise its undisputed rights under those written agreements.

<sup>5</sup> Furthermore, Roots cannot prove detrimental reliance because it did not take any actions it would not otherwise have taken in reliance on the alleged franchise promise. See Ex. 4 at 192:14-24.

**F. Roots' quasi-contract claims fail.**

Just as the parol evidence rule bars Roots' oral contract claims, it bars Roots' quasi-contract claims for promissory estoppel, quantum meruit and quasi-contract/restitution. *See, e.g., All-Tech Telecom, Inc. v. Amway Corp.*, 174 F.3d 862, 869 (7th Cir. 1999) (Posner, J.) (a claim for promissory estoppel cannot be used "to do an end run around . . . the parol evidence rule"); *City of Oakland v. Comcast Corp.*, No. C 06-5380 CW, 2007 U.S. Dist. LEXIS 14512, \*12 (N.D. Cal. Feb. 14, 2007) ("unjust enrichment cannot be claimed where a written contract covers the same issue"); *Cal. Medical Ass'n v. Aetna U. S. Healthcare of Cal.*, 94 Cal. App. 4th 151, 172 (2001) ("as a matter of law, a quasi-contract action for unjust enrichment does not lie where, as here, express binding agreements exist and define the parties' rights"). As demonstrated at length above, the written agreements between Gap and Gabana govern Roots' alleged rights and thus bar its quasi-contract claims.

Roots' promissory estoppel claim is also barred because the alleged promises on which it is based—Gap's alleged promise of ISP and franchise rights—are too vague to enforce. Roots admits that numerous essential terms were left unstated. These alleged promises are just as vague as the alleged promise "to provide substantial quantities of future business" held unenforceable in *B & O Mfg., Inc. v. Home Depo U.S.A., Inc.*, No. C 07-02864-JSW, 2007 U.S. Dist. LEXIS 83998, at \*16-17 (N.D. Cal. Nov. 1, 2007).

Roots' quasi-contractual claims are also time-barred. Roots continues to disagree with this Court in claiming that its quasi-contract claims did not accrue until Gap terminated its ISP agreement with Gabana. But as this Court has twice held, the limitations period for these claims begins to run "immediately upon performance of the service at issue." Oct. 18, 2007 Order at 7:16-17 (citing WITKIN, CAL. PROCEDURE: ACTIONS § 508 (4th ed. 1996)); Jan. 28, 2008 Order at 10. Roots' 30(b)(6) witness unequivocally testified that Gap did not ask Roots to perform any services after June 25, 2005. Ex. 4 at 196:2-4. Likewise, there is no evidence that Gap made any actionable promise on which Roots detrimentally relied after June 25, 2005. Furthermore, even if the limitations period is measured from the time of breach, as Roots argues, Abu Issa testified that Gap [REDACTED]

1 [REDACTED] Jackson Decl. Ex. D (9/10/07 Abu  
2 Issa Dep.) at 108:14-109:25.

3 Finally, Roots misrepresents the evidence in its effort to show that Gap is equitably  
4 estopped from asserting the statute of limitations. Roots argues that Ron Young stated that Gap  
5 “would” reach an agreement with Roots because Roots did not file suit against Gap. Opp. at  
6 22:23-24. But not even Roots’ witness claims that Mr. Young stated that Gap “would” reach an  
7 agreement with Roots, but that it “could.” Nash Decl. Ex. F at 162:3. In any event, Mr. Young’s  
8 alleged statement that Gap could—or even would—do business with Roots because the parties  
9 were not at that time in litigation does not support Roots’ estoppel argument because it does not  
10 “amount to a misrepresentation bearing on the *necessity* of bringing a timely suit.” *Lantzy v.*  
11 *Centex Homes*, 31 Cal. 4th 363, 384 (2003) (emphasis in original). There is an obvious  
12 difference between saying “since you didn’t sue me, we may be able to work together,” and  
13 saying “you don’t need to sue me on time.”

14 The Court should grant Gap’s motion for summary adjudication of Roots’ quasi-contract  
15 claims.

### 16 III. CONCLUSION

17 For the foregoing reasons, the Court should grant Gap’s motion for summary judgment.

18  
19 Dated: August 15, 2008

KEKER & VAN NEST, LLP

20  
21 By: /s/ Dan Jackson

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